

# Hunter Bacot

## *Curriculum Vitae*

Department of Political Science  
Department of Political Science  
University of North Carolina at Greensboro  
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### **Current Appointment:**

*Professor*, Department of Political Science, University of North Carolina at Greensboro, 2017-present

### **Professional Experience:**

#### **Faculty Appointments:**

*Professor*, Department of Public Administration, University of Arkansas at Little Rock, 2011-2017

*Associate Professor*: Elon University, 2005-2011; University of North Carolina-Charlotte, 2000-2005

*Assistant Professor*: UNCC, 1997-2000; Valdosta State University, 1995-97; University of Louisiana, Lafayette (ULL), 1991-95

#### **Administrative Appointments:**

*full description of duties associated with these positions is available*

#### ***Director***

**Institute of Government 2011-2016**

**Interim Coordinator, MPA Program, 2013-2014**

**University of Arkansas at Little Rock**

Report to Dean of the College of Social Sciences and Communication (in the College of Professional Studies from 2011-2014; unit dissolved July, 2016 as part of university-wide reorganization)

Administrative: employees - ~20, budget - ~\$2.5 million (annual from FY 2011-14)

Line Divisions: Center for Survey Research ♦ Center for Nonprofit Management ♦ Center for Public Collaboration ♦ Master of Public Administration Program ♦ Graduate Certificate in Nonprofit Management ♦ Graduate Certificate in Conflict Mediation ♦ Arkansas Public Administration Consortium ♦ Research, Technical Assistance, & Outreach

As a tenured professor and faculty member in the MPA program with teaching responsibilities, I am charged with overall administration and direction of a university academic and research Institute with a \$2.5 million annual budget and approximately 20 employees. Accountable for all functions associated with management, budget, personnel, operation, and oversight of the Institute and its academic and research units. Accountable for all management and operations related to Institute according to university policies as well as state guidelines and regulations. Represent and advocate for Institute interests at College and University levels.

## **Director**

**Center for Public Opinion Polling (the *Elon Poll*)**

**Elon University, 2005-2011**

Report to Dean of the College of Arts and Sciences & Provost

Administrative: employees - 1.5, student employees - ~400, budget - ~\$250,000

Line Division: Elon University Poll

As a tenured faculty member in the Department of Political Science with teaching responsibilities, I was fully responsible for overall direction of a university survey research center. Responsible for all functions associated with management, operation, and oversight of the center as well as development, coding, programming, administration, and analysis of all surveys. Accountable for all activities related to survey research conducted through the center. Created presence and credibility of the *Elon Poll* across NC and in the greater mid-Atlantic region; branded it as “the poll of record in NC”.

## **Academic Degrees:**

Ph.D. University of Tennessee, 1992 (Political Science)

M.P.A. University of North Carolina at Charlotte, 1988

B.A. University of North Carolina at Chapel Hill, 1984 (Political Science)

## **Honors, Awards, & Funded Projects:**

- ~ Peer Reviewer, Behavioral Health Services Information System (BHSIS), Substance Abuse and Mental Health Services Administration (SAMHSA), U.S. Department of Health and Human Services, 2016
- ~ Arkansas Department of Health, “Graduate Research Assistant,” 2015 (\$23,000)
- ~ City of Bryant, “Graduate Research Assistant,” 2014-15 (\$13,000)
- ~ Arkansas Department of Health, “Evaluation of Cessation Programs in Substance Abuse and Mental Health Facilities,” (Principle Investigator), 2013-14 (\$91,825)
- ~ City of Bryant, “Graduate Research Assistant,” 2013-14 (\$12,000)
- ~ City of Little Rock, “Little Rock Neighborhood Alert Center Evaluation,” (PI), 2013-14 (\$18,272)
- ~ Arkansas Department of Health, “Evaluation of Cessation Programs in Substance Abuse and Mental Health Facilities: A Pilot Project,” (PI), 2013 (\$44,000)
- ~ UALR Office of the Chancellor, “Tenth Anniversary Report on Racial Attitudes in Little Rock and Public Data Dissemination Project,” (PI), 2013 (\$22,000)
- ~ Metropolitan Housing Authority, “Little Rock Choice Neighborhood Initiative: Program Planning & Evaluation,” (PI), 2012 (\$23,865)
- ~ US EPA, “Verifying the Social, Environmental, and Economic Promise of Brownfield Programs,” (PI), 2005 (\$200,000)
- ~ U.S. Speaker and Specialist Grant, Ethiopian Civil Service College (Addis Ababa, Ethiopia), U.S. Information Agency's Bureau of Information, 1998 (~\$5,000)

## **Teaching Interests:**

◆ Urban Affairs/Local Government ◆ Public Administration ◆ Public Affairs & Policy ◆ Environmental Management & Policy ◆ State and Local Government ◆ Quantitative Analysis ◆ Research Methods ◆ Public Opinion ◆ Survey Research ◆

## Courses Taught:

### Undergraduate

- Bureaucratic Politics
  - Citizenship
  - Environmental Policy & Politics
  - Introduction to American Government
  - Introduction to Public Administration
  - Media, Politics, and Public Policy
  - NC Politics and Policy
  - Politics and Film
  - Public Budgeting
  - Public Opinion Polling
- Public Opinion and Political Socialization
  - Public Opinion and Survey Research
  - Science, Technology, & Public Policy
  - Scope and Methods of Political Science
  - Senior Seminar in American Politics and Policy
  - State Politics and Policy (distance education)
  - US Domestic Public Policy
  - Urban Politics & Policy
  - Urban Politics and Policy (distance education)

### Graduate

- Environmental Policy and Administration
  - Public Budgeting
  - Public Management
  - Public Management Problem Solving
  - Public Policy
- Public Policy Analysis and Program Evaluation
  - Quantitative Methods for Public Administration
  - Research Applications in Public Administration
  - Capstone in Public Administration

## Research in Progress:

“Comparative State Environmental Policy & Politics”

## Select Publications:

### Journal Articles (\*student coauthor):

“Understanding Support for the War in Iraq during the Bush Years: Differences in Civilian and Military Opinion,” (Roy Dawes and Hunter Bacot), *American Review of Politics*, 2013, 34 (Fall): 47-61.

“Civic Culture as a Policy Premise: Appraising Charlotte’s Civic Culture,” *Journal of Urban Affairs*, 2008, 30 (October): 389-417.

“Establishing Indicators to Evaluate Brownfield Redevelopment” (Hunter Bacot and Cindy O’dell\*), *Economic Development Quarterly*, 2006, 20 (May): 142-161.

“What’s So Special About Airport Authorities? Assessing Administrative Structure of Airports in the United States” (Hunter Bacot and Jack Christine\*), *Public Administration Review*, 2006, 66 (March): 241-251.

### Book Chapters, Book Reviews, & Academic Publications:

“City of Little Rock Neighborhood Alert Centers: An Assessment Report.” (Hunter Bacot, Christopher Diaz, Bruce Moore, & Bryan Day). *Journal of Public and Nonprofit Affairs*, 2017, 3 (Spring): 78-99.

“Civic Culture as a Policy Premise: Appraising Charlotte’s Civic Culture.” In Laura A. Reese and Raymond A. Rosenfeld, eds. *Comparative Civic Culture: the Role of Local Culture in Urban Policymaking*. (London: Ashgate Publishing), 2012, 255-294. (Reprint of *Journal of Urban Affairs* article listed below).

“Educating the Tar Heel State: Public Education in North Carolina” In Christopher A. Cooper and H. Gibbs Knotts, eds., *The New Politics of the Old North State*. (Chapel Hill, NC: University of North Carolina Press), 2008, 272-293.

### **Technical Reports (\*student coauthor):**

“Arkansas Symphony Orchestra: Professional Personnel Evaluation Survey of the ASO Music Director & Arkansas Symphony Orchestra Executive Director” (for Arkansas Symphony Board of Directors), UALR Institute of Government, Spring 2017

“MOVE Central Arkansas: Public Opinion of Public Transportation” (for Central Arkansas Transit Authority), UALR Institute of Government, September 2015

“Urban University Revitalization Efforts: An Assessment of Comparative Case Examples” (with Christopher Diaz; for UALR), UALR Institute of Government, January 2015

“Integrating Tobacco Cessation Treatment and Education Programs in Mental Health and Substance Abuse Facilities” (with Christopher Diaz; for Arkansas Department of Health), UALR Institute of Government, September 2014

“Quality of Life Indicators for Arkansas Counties” (with Jason Boullie\* and Christopher Diaz; a public service project), UALR Institute of Government, March 2014

“City of Little Rock Neighborhood Alert Centers: An Assessment Report” (with Christopher Diaz; for City of Little Rock), UALR Institute of Government, January 2014

“The Little Rock Choice Neighborhood Initiative Program Evaluation: Final Report” (for Metropolitan Housing Authority-the City of Little Rock’s Housing Authority), UALR Institute of Government, December 2013

“A Decade of Difference in Racial Attitudes in Our Community, 2004-2013” (A Special Tenth Year Anniversary Report: Chancellor Anderson, Racial Attitudes, and a Community Conversation; for UALR), UALR Institute of Government, March 2013

“Evaluation of Cessation Programs and Practices in Arkansas Substance Abuse and Mental Health Facilities: A Pilot Project” (with Youngme Seo and Cindy Bennett; for Arkansas Department of Health), UALR Institute of Government, August 2013

“Site Selection Considerations for Urban Research Parks” (with Christopher Diaz; for City of Little Rock’s Tech Park Authority), UALR Institute of Government, July 2012

### **Conference Papers** (\*student coauthor):

Hunter Bacot and Elizabeth Pearce\*, “Diagnosis of Defeat: Transportation Initiatives in an Era of Fiscal Challenge” Midwest Public Affairs Conference, June 2017

Hunter Bacot and Roy Dawes, “Applying a Regulatory Performance Index to Assess Devolution of Environmental Policies in the U.S. States,” Southern Political Science Association, January 2017

Vickie Edwards and Hunter Bacot, “A Spectrum Approach to the Study of Civic Engagement and Volunteerism,” ARNOVA, November 2016

Hunter Bacot, “When National Politics Affect Local Initiatives: The Case of a Public Transit Tax Ballot Initiative in Little Rock,” Midwest Public Affairs Conference, June 2016

Hunter Bacot and Roy Dawes, “Comparative Environmental Regulation in the States,” Southern Political Science Association, January 2016

Vickie Edwards and Hunter Bacot, “Demographic Variations in Perceptions of Informal Volunteering and Philanthropic Behaviors,” ARNOVA, November 2015

Vickie Edwards and Hunter Bacot, “Perceptions of Formal and Informal Volunteering & Philanthropic Behaviors,” Midwest Public Affairs Conference, July 2015

Hunter Bacot and Roy Dawes, “Assessing Change in Environmental Management in the States: State Regulatory Compliance Efforts,” Southern Political Science Association, January 2015

Hunter Bacot, Brenda Howard, and Youngme Seo, "Tobacco Cessation within Mental Health and Substance Abuse Facilities" Reduce Tobacco Use Conference 2014, April 2014

Brenda K. Howard, Youngme Seo, Hunter Bacot, and Jennifer Montgomery, (Arkansas Department of Health, Tobacco Prevention and Cessation Program and University of Arkansas at Little Rock, Institute of Government, and Arkansas Department of Human Services, Division of Behavioral Health Services), "Tobacco Treatment within Mental Health and Substance Abuse Facilities: A State Pilot Project Experience", Poster Presentation, Beyond the A's Conference on Improving Cessation Interventions Through Strengthened Training, November 2013

Hunter Bacot and Christopher Diaz, "'Site Selection Considerations for Urban Research Parks: the Case of the Little Rock Technology Park Authority," Southeastern Conference on Public Administration, October 2013

Hunter Bacot and David Sink, "'Establishing Indicators for Evaluating the Performance of Choice Neighborhood Initiatives," Southeastern Conference on Public Administration, October 2012

Hunter Bacot, "Transparency in Government: Citizen Interest and Use of Open Government Programs," Southern Political Science Association, January 2011

Hunter Bacot, "Surveys as Discursive Representation: Community Discourse, Survey Research, and the Future of Governance," Howard Baker Center for Public Policy, October 2010

### **Professional Activities (Public Speaking):**

Featured Speaker, "Polling and Elections," Little Rock Women Acting for New Directions, April 2016

Presenter, "Economic Development through Education," Arkansas Black Legislative Caucus Annual Conference, September 2013

Presenter, "Data Collection, Management, and Administration for Program Evaluation and Benchmarks," Arkansas Association of Counties Annual Conference, August 2013

Presenter, "Broadband for Rural Arkansas," Arkansas Rural Development Conference, May 2013

Speaker/Recordings, "Radio Vignettes on Trust, Integration/Equal Opportunity, Race Relations, Sense of Community, and Opportunity/Advancement" (promotional recordings), UALR 10<sup>th</sup> Annual Racial Attitudes Conference, KUAR Public Radio, University of Arkansas at Little Rock, March 2013

Speaker, "A Broadband Strategy for Arkansas," Crossroads Coalition Legislative Session, January 2013

Speaker, "Are We All LULU? Engagement, Planning, and Environmental Situations," Arkansas Planning Association, March 2012

Speaker, "In Season In 2012: Polliteracy, Preparation, and a Plethora of Polls," Arkansas Professional Lobbyists Association, October 2011

Featured Guest, *NC People with Bill Friday*, UNC-TV, July 2011

### **Professional Activities (Discipline):**

Reviewer, *American Review of Public Administration*, *Journal of Urban Affairs*, *Journal of Public and Nonprofit Affairs*, *Urban Affairs Review*, *State and Local Government Review*, *Journal of Politics*, *Public Administration Review*, *American Politics Quarterly*, *Publius*, *Political Research Quarterly*, and *Southeastern Political Review*

Member, Advisory Board, Midwest Public Affairs Conference, 2015-present

Member, Editorial Board, *Journal of Public and Nonprofit Affairs*, 2013-present

Moderator & Presenter, Civic Engagement in the American South, Midwest Public Affairs Conference, July 2015

Moderator, Panel on Local Government, Southeastern Conference on Public Administration, October 2012

Reviewer, *Reclaiming Brownfields* (edited by Richard C. Hula, Laura A. Reese, Cynthia Jackson-Elmoore), Spring 2012

### **Professional, University, and Faculty Service:**

Panelist, "Supporting LGBTQ Faculty, Staff, and Students," Safe Zone Education Committee, University of Arkansas at Little Rock, 2016

Member, Nonprofit Leadership Studies Advisory Council, University of Arkansas at Little Rock, 2013-2016

Institutional Representative, Southern Consortium of University Public Service Organizations (SCUPSO), 2011-2016

Member, Chairs Council, University of Arkansas at Little Rock, 2011-2016

Member, APAC Board of Directors, University of Arkansas at Little Rock, 2013-2016

Participant, Low Income Advocates Leadership & Community Development Conference, Central Arkansas Development Council, Little Rock, 2015

Member, Provost's Task Force on Program Alignment, University of Arkansas at Little Rock, 2013-2014

Reviewer, Mini-Grant Competition, Institute on Race and Ethnicity, 2014

Member, Provost's Transition Committee, College of Social Science and Communication, University of Arkansas at Little Rock, 2013-2014

Member, Intellectual Property Committee, Elon University, 2009-2011

Coordinator/Presenter, Survey Workshop for News Media, Elon University, 2010

Member, Promotion and Tenure Committee, Elon University, 2009-2010

Coordinator/Presenter, Survey Workshop for News Media, Elon University, 2008

### **Community Service:**

Member, Pulaski County Brownfields Revolving Loan Fund Board, 2016-present

Member, Steering Committee of Move Central Arkansas (Rock Region Metropolitan Transit Authority), 2014-present

Member, Committee on Broadband Policy for Arkansas, Department of Information Services, January 2013-2015

Judge, Arkansas Economic Acceleration Foundation, Youth Entrepreneur Showcase (Y.E.S.) for Arkansas Business Plan Competition, March 2015

Judge, Downtown Little Rock Partnership, Mac-O-Lanterns Community Event, October 2014

Participant, University Development District Transportation Group, May 2014

Participant, City of Little Rock Sustainability Summit, April 2014

Participant, The Summit Conference (Annual Conference for Nonprofit, Philanthropy, and Volunteer Leaders), April 2014

Participant, Best Practices for Arkansas Cities and Counties Conference (Arkansas Business Group), April 2014

Participant, Chancellor's Committee on Race and Ethnicity, Annual Racial Attitudes Survey meeting, April 2014

Chair, Committee to Create Broadband Strategy for Arkansas, Connect Arkansas, September 2012-2013

Judge, Arkansas Economic Acceleration Foundation, Youth Entrepreneur Showcase (Y.E.S.) for Arkansas Business Plan Competition, November 2013

Facilitator, A Broadband Plan for Arkansas, Connect Arkansas, September 2012

Political Analyst/Commentator, various national & state print and television media. Primarily as Director of Elon Poll (2006-2011); examples of national media appearances included: *NY Times*, *USAToday*, Politico, Fox News, Associated Press, *Governing*, *National Journal*, NPR, WVON-Chicago, WCHB-Detroit; state and local media: North Carolina statewide.

### **Student Service:**

Faculty Mentor, Elon University Lumen Scholar (McKenzie Young), "The Changing North Carolina Voter: A Study of Evolving Trends in North Carolina's Voting Population and Behavior," Elon University, 2009-2011

Faculty Mentor, McKenzie Young, "The Changing North Carolina Voter," SURF 2009

Faculty Mentor, Olivia Hubert-Allen, "Digital Divides in State Political Campaigns: An Analysis of North Carolina State Senate Campaign Websites," SURF 2009

Faculty Sponsor (Hannah Oliver), "Concentrated Animal Feeding Operations and Water Quality in the Catawba, French Broad, and Tar-Pamlico River Basins of North Carolina" accepted for publication in *Visions Magazine*

### **Professional Associations:**

American Society for Public Administration; American Association of Public Opinion Research; Southern Political Science Association

### **Other Professional Experience:**

Strategy & Survey Consultation, Charlotte2012 (Charlotte Committee formed to bid on the Democratic National Convention), 2010-2011

Survey & Statistical Consultant, United States Department of Justice, Middle District of North Carolina (Greensboro), *United States v Atwater*, January 2010

Survey & Statistical Consultant, North Carolina District Attorney, Prosecutorial District 19D (Carthage, Moore County), *North Carolina v Stewart*, May 2010

Research Consultant, City of Charlotte, NC, Community Economic Development Division, Brownfields Program Analysis, 2004-05